

TABLE 2: GOVERNANCE OPTIONS FOR FIRE DISTRICTS CONTRACTING FOR SERVICE

Options	What are key steps / analysis required prior to initiating action?	Agencies involved in implementing key steps /analysis		Does the action require a LAFCO application and approval?	Who may initiate a LAFCO application?
		Key agency	Other agencies		
Dissolve SFD and annex lands to CCFD	<ul style="list-style-type: none"> • Determine the appropriate LAFCO process/processes for such proceedings • Conduct more detailed analysis to determine cost savings and any potential fiscal impacts • Determine any potential impacts to current service levels in the community 	LAFCO	SFD CCFD	yes	LAFCO SFD Petition of property owners or registered voters within the area
Dissolve LAHFD and annex lands to CCFD	<ul style="list-style-type: none"> • Determine the appropriate LAFCO process/processes for such proceedings • Conduct more detailed analysis to determine cost savings and any potential fiscal impacts • Determine any potential impacts to current service levels in the community 	LAFCO	LAHFD CCFD	yes	LAFCO LAHPD Petition of property owners or registered voters within the area

The following provides an overview of the type of issues that must be considered prior to initiating action for the above listed options:

1. Determine Appropriate LAFCO Process

- a. What is the appropriate LAFCO process for achieving the change in governance – is it simply a dissolution of the fire district with CCFD as successor agency, or does the area have to be annexed into CCFD following the dissolution?
- b. What is the process or method for transfer of property tax following a change in organization?

2. Determine Cost Savings and any Fiscal Impacts

- a. How much savings can be achieved through a change in governance?
- b. Would change in governance impact the total amount of revenues available for fire protection in the community?
- c. What are the fiscal impacts to the CCFD as a result of the governance change?
- d. How would the vast amount of reserves held by LAHFD be addressed?

3. Determine any Impacts to Current Service Levels

- a. In the case of SFD, how would the Early Warning Alert System (EWAS) be implemented and funded?
- b. Would the special services such as hydrant maintenance and brush clearance currently provided by LAHFD be maintained / continued?
- c. How would a change in governance impact the local community with regard to participation and accountability?

Staff recommends that the Commission direct staff to work with the involved agencies in order to answer these questions and report back to the Commission.

ISSUE #4: ASSESSMENT OF OTHER OPPORTUNITIES TO IMPROVE SERVICE EFFECTIVENESS OR EFFICIENCY FOR FIRE SERVICE PROVIDERS IN THE COUNTY

The Service Review Report discusses additional potential opportunities for economies and efficiencies in the fire and emergency service delivery system including in the areas of:

- Consolidation of Communications
- Consolidation of Stations and Apparatus
- Competitive Service Contracting
- Strategic Paramedic Placement
- Training for Fire Personnel
- Fire Prevention Services
- Apparatus Maintenance
- Apparatus Purchasing
- Other Service Delivery Changes

Further evaluation of these areas and specific options is required to assess service and financial impacts. For the most part, these opportunities involve changes to the operations or administration of the fire service delivery system and do not require changes in jurisdictional boundaries or governance and therefore will not require a LAFCO application / action. Any of the involved agencies may initiate discussion and further pursue these options.

NEXT STEPS

Upon adoption of the Final Service Review Report by the Commission, staff will make any necessary or directed changes to the Report. The Final Service Review Report will be distributed to all the affected agencies and posted on the LAFCO website. If directed, staff will pursue research / further analysis of the identified issues and report back to the commission.